



NORTH CLACKAMAS

PARKS & RECREATION DISTRICT

DISTRICT ADVISORY COMMITTEE

MEETING AGENDA

Date: May 14, 2025

Time: 5:30-7:00 p.m.

Location: North Clackamas Aquatic Park, 7300 SE Harmony Road
Or attend virtually by registering for this meeting:

https://clackamascounty.zoom.us/webinar/register/WN_DK6z-AsxTPG4v4C9ELWgyg

- I. **Call to Order** – Jeanette DeCastro, DAC Chair
- II. **Action Items** (5:30 p.m. 5 min)
 - a. Approval of DAC Meeting Summary from March 12, 2025
- III. **District Monthly Report** (5:35 p.m. 10 min)
- IV. **Public Comment** (5:45 p.m. 5 min) Chair will call for statements from community members regarding issues relating to NCPRD. Comments shall be respectful and courteous to all. Limit each 3 minutes.
- V. **Discussion Agenda** (5:50 p.m. 60 min)
 - a. Draft System Plan Update (Anna Laybourn – 15 min)
 - b. FY 25-26 Proposed Budget Briefing (Kia Selley and Kallie Guentner – 30 min)
 - c. DAC Community Engagement Update (Daniel Diehl and Sheila Shaw – 15 min)
- VI. **DAC Member Reports** (6:50 p.m. 10 min) Sub-area-specific reports from DAC members and Budget Committee Liaison report i.e. upcoming event dates, questions/feedback received. Limit each 1-2 minutes.
 - a. Report from Chair DeCastro
 - July DAC retreat
 - Concord Naming Committee Representative
 - DAC Nomination Review Committee Representatives

Future Dates

- July Agenda Submission by Wednesday, June 18, 5 p.m.
- Next DAC Meeting: Wednesday, July 9, 2025



MEETING MINUTES

North Clackamas Parks and Recreation District

District Advisory Committee

Wednesday, March 12, 2025

5:30 – 7:00 p.m.

Location: North Clackamas Aquatic Park and Virtually (via Zoom)

DAC Members Present: Grover Bornefeld (Subarea 1), Anatta Blackmarr (Subarea 2), Jeanette DeCastro, Sheila Shaw (Subarea 3), Daniel Diehl (Subarea 4), Lisa Batey, Ali Feuerstein (subarea 5), Joel Bergman (Milwaukie Community Center Advisory Board)

Members Absent: Mark Elliott (Subarea 2), Joshua Fisher (Subarea 4),

Staff, Officials, and Guest Speakers Present: Paul Savas (Clackamas County Commissioner), Kia Selley (NCPRD Director), Erin Reome (NCPRD Planning & Development Director), Camille Trummer (Interplay), Anna Laybourn (Design Workshop)

A recording of this meeting is available on the NCPRD website at <https://ncprd.com/public-meetings/meeting-minutes>

- I. **Call to Order** - DAC meeting was called to order by DAC Chair, Jeanette DeCastro. A quorum was present.
- II. **Action Items**
 - a. Approval of DAC Meeting Summary
 - i. The summary from the DAC meeting held on February 12, 2025, was approved as presented.
- III. **Discussion Agenda**
 - a. DAC Facilitator Recap (Camille Trummer, Interplay)
 - i. Camille presented a summary of the key findings derived from interviews she conducted with DAC members. These findings included:
 - 1. DAC members do not have a strong understanding of their purpose and role.
 - 2. SWOT – Strengths: Diversity in age, experience, opinion, and shared compassion is the DAC’s biggest strength.
 - 3. SWOT – Weaknesses: There is a disconnect about the vision, near-term goals, and objectives that is impeding the work and progress of the DAC.
 - 4. SWOT – Opportunities: DAC members would benefit from structured visioning and planning time to build on previous efforts.
 - 5. SWOT – Threat: Without a clear vision and new framework for operationalizing the DAC, retention may suffer.
 - b. System Plan Phase 3 and 4 Update (Anna Laybourn, Design Workshop)
 - i. Anna provided an update on Phases 3 (Develop Plan) and 4 (Final Plan and Implementation Strategy). The update included:
 - 1. What We Heard and What We Learned in 2024
 - 2. Vision and Goals
 - a. Proposed District Mission: To enrich community vitality and promote healthy living through connections to nature and play.

- b. Proposed Plan Vision: Enhancing community with exceptional parks, natural areas, and recreation opportunities that welcome all.
 - c. Proposed Themes:
 - i. Care for and invest in parks and recreation.
 - ii. Connect to nature.
 - iii. Play for all.
 - iv. Enrich our community.
 - 3. Vision Plan Diagram
 - 4. Prioritization Criteria
 - 5. Next Steps
 - a. Late spring: Staff to evaluate and prioritize action items, timeline, and funding.
 - b. Early summer: Public review and DAC review of the draft plan.
 - c. Late summer: Final plan and adoption.

IV. Public Comment

- a. None

V. DAC Member Reports

- a. Lisa Batey (Subarea 5) – The three park openings took place last weekend. Milwaukie has a Parks Foundation, and is willing to share its founding documents as well as offer guidance to individuals interested in starting a Foundation for NCPRD.
- b. Sheila Shaw (Subarea 3) – Attended the NCPRD Budget Committee meeting on February 22, where a presentation was made on projected revenue, expenses, and strategies. This presentation closely mirrored the one previously delivered to the DAC. The next update on the budget will take place on May 14, during a joint meeting of the Budget Committee and the DAC.
- c. Anatta Blackmarr (Subarea 2) – NCPRD's Natural Areas staff, Lauren Cary, coordinated a cleanup event for volunteers at RiverVilla Park. Encouraged more emphasis on what Lauren does, and those volunteer events. Retiring at the end of June, subarea 2 will have a vacancy to fill.
- d. Joel Bergman (Milwaukie Community Center Advisory Board) – The Milwaukie Community Center (MCC) will host Garden Discover Days this Saturday, March 15. Additionally, the Oregon Ballet Theatre will be performing at MCC on March 22 at 5:00p.m. To celebrate its 45th anniversary, MCC is planning an open house on May 16, from 2:00 to 5:00p.m., further details will be provided.
- e. Grover Bornefeld (Subarea 1) – In anticipation of the upcoming recruitment for a subarea 1 representative and with the goal of enhancing community outreach, a group of community members from subarea 1 is organizing a listening session to be held in subareas 1 and 2 later in April.
- f. Ali Feuerstein (Subarea 5): Ali announced that she will no longer be the chair of PARB starting in June, and as a result, she likely will no longer be a member of the DAC after this transition.
- g. Report from DAC Chair DeCastro
 - i. Chair DeCastro announced that the DAC will transition to holding meetings every other month, with the next meeting scheduled for May. She requested that DAC members come prepared to the next meeting with ideas on how they can utilize the off-months to continue advancing DAC-related work.
- h. Implementation Team
 - i. Chair DeCastro invited volunteers to join the implementation team.

VI. District Monthly Report

- a. **Milwaukie Community Center Foundation** – Thanked the Milwaukie Community Center Foundation for their generous one-time donation of \$180,000 to sustain the NCPRD Older Adult Nutrition Services program for the upcoming fiscal year. This contribution will help maintain current service levels for the Meals on Wheels program. If possible, please consider making a donation to the Milwaukie Community Center Foundation during their March for Meals fundraiser.

- b. **Clackamas County's Tax Assessor's Estimates for Assess Value Growth** – The District's projected tax growth for the 2025-26 tax year is estimated to be between 2.75% to 3.25%. Since the 2022-23 fiscal year, our operational costs—including utilities, materials, supplies, staff, vendors, and other business expenses—have risen by approximately 14%. However, the growth in tax revenue, which constitutes the District's largest funding source, is not keeping pace with the rapidly increasing costs of doing business.
- c. **NCPRD's Naming Policy** – The Board of Directors unanimously approved NCPRD's proposed Naming Policy for parks and facilities. The previous naming policy, approved in 2006, had become outdated. The DAC's input was greatly appreciated and fully incorporated into the updated policy. A naming process for the NCPRD improvements to the Concord Property will be launched soon; however, this process will not include the naming of the library facility.
- d. **Milwaukie Bay Park Phase 3** – Oregon Parks and Recreation Department notified NCPRD staff that they cancelled two of the three grants for Milwaukie Bay Park phase 3, which included the \$750,000 Local Government Grant, and the Federal Land and Water Conservation Grant, which was a little over \$1 million. The cancellation was primarily due to their perception that completion of construction by September 2026 is unlikely, which is a grant requirement. They support NCPRD reapplying for these grants, but they advised updating the cost estimate so that the funding request is truly reflective of the funding that is needed.
- e. **Playground Inspections** – NCPRD's certified playground inspectors have completed their annual safety inspection of all playground equipment within the District. Playground equipment that was deemed unsafe has been repaired and/or replaced. Safety is our top priority. If you notice a safety issue in a park, please submit a [Report a Concern form](#), which can be found on our website.
- f. **Discovery Guide** – NCPRD is excited to announce the upcoming launch of its first comprehensive catalog of programs and events since the onset of Covid. The Discovery Guide will be printed in limited quantities to minimize costs and support sustainability efforts. We encourage you to utilize the digital version for easy access.
- g. **Board of Directors** – The Board of Directors meeting originally scheduled for February 26 was canceled due to a lack of quorum. We anticipate holding a Board of Directors meeting at the Aquatic Park in the upcoming quarter. A date will be announced once confirmed.
 - i. Director Fireside has resigned and the Board is currently developing a process for selecting a replacement. Details regarding this process are expected to be available on the County website within the next week or two.
- h. **Staff Retirement** – Joe Loomis, NCPRD's Sports Manager, will retire at the end of April.



NORTH CLACKAMAS

PARKS & RECREATION DISTRICT

NCPRD DIVISION REPORT

Prepared for the NCPRD District Advisory Committee (DAC)

Reporting Period: March-April 2025

DAC Meeting Date: May 14, 2025

ADMINISTRATION

FINANCE

- **FY 2025-26 Proposed Budget:**
 - Approved by the District Administrator in March 2025.
 - Publicly released on May 8, 2025.
- **Annual Budget Committee Meeting:** The meeting will be held on May 27, 2025, at 10:45 a.m. in the Clackamas County Public Services Building located on the Red Soils Campus in Oregon City.
- **Staff Recruitment:** NCPRD's Finance Division recently welcomed Rachel Ross as a new Accountant 2. She officially began her role on April 28, 2025.

Looking Ahead

- **June 2025:** The approved FY 2025–26 NCPRD budget will be submitted to the NCPRD Board of Directors for formal adoption.
- **June 2025:** Staff will initiate year-end closing activities and begin preparations for the annual audit.
- **July 1, 2025:** The 2025–26 fiscal year will officially begin.

MARKETING & COMMUNICATIONS

- **Website Refresh:** The website is currently in its final stages of development. Staff and the development team are making small remaining adjustments to ensure everything is functioning smoothly. User testing is scheduled to take place in May, marking an important step toward the official launch. The updated website will launch summer 2025.
- **Outside Insider Email:** An email blast was distributed on March 25 to increase awareness and participation of summer programs, events, and activities. The email went out to 10,599 subscribers with a 45% open rate. [View the March Outside Insider here.](#)
- **Discovery Guide:** NCPRD produced and released a full, newly designed version of the Discovery Guide in late March to provide a comprehensive view of program offerings,

services, and events throughout the district. The guide is [featured online](#), with a limited number of print copies available in NCPRD facilities.

- **Community Center and Park Naming:** The community is invited to suggest names for the new community center and park opening at the Concord property in the fall of 2025. The deadline for submissions is May 9 at 5 p.m. The Milwaukie Review covered the naming opportunity in an [online article](#) on April 22, and promotion will continue until the deadline closes. Learn more at ncprd.com/NameThatPark.
- **Ongoing Outreach & Engagement:** Materials have been developed and promotion is underway for several programs and initiatives, including summer camps, recruitment for the open DAC positions, and the Milwaukie Community Center 45th Anniversary that is taking place on May 16. Promotional efforts span all NCPRD communication channels, including website, email, social media, signage, etc.

Looking Ahead

- **May 2025:** Website user testing will commence, inviting staff, the DAC, and other stakeholders to review the website and provide feedback prior to launch.

PLANNING & DEVELOPMENT

PLANNING & DEVELOPMENT PROJECTS

- **Park at Jennings Lodge Campus:** Staff and the consultant team are working on the final design and engineering (construction documents). Studio Pacifica conducted an accessibility review on the 60% designs to ensure all main elements meet best practices for accessible design. Staff is preparing multiple grant applications to help fund construction, with construction anticipated in spring 2026. A public process will be conducted to select a name for the new park prior to the park opening.
- **Park at Concord Property:** Work is nearly complete on the outdoor two-stall restroom and park shelter (pictured right). The perimeter pathways in the park are in place. Topsoil installation has started in the landscape areas along with tree planting. Crews have begun streetscape improvements along SE Concord Avenue. As part of the work, two new parking lot driveways and a continuous sidewalk will be installed along the full length of the property frontage on SE Concord Road. Project completion is estimated in fall 2025. A web camera provides a view of site construction that is refreshed every few minutes. You can access the camera as well as construction updates for the park and community center using this link: new.express.adobe.com/webpage/IG5Adw6CT4y1Vs.
- **Playground at Concord Property:** All major play elements have been installed. A thin concrete slab is in place and will soon be topped with rubberized tile play surfacing. The



water play area is nearly complete and the surrounding concrete is in place. Topsoil has been applied to the landscaped areas, and contractors are currently installing irrigation systems and preparing the site for tree and plant installation.

- **Community Center at Concord Property:** A significant portion of the limited budget available in this phase has been used for repairs and updates to building systems as well as required building improvements (such as restroom improvements for ADA compliance). The roof replacement and replacement of the HVAC (heating, ventilation, and air conditioning) system are nearly complete. The new elevator has been installed and is undergoing final County inspections. Additional site improvements will prevent water damage to the building by routing stormwater to the new stormwater facility near the parking lot. A limited portion of the building will be accessible to the public due to limited funding for this first phase of renovations.
- **System Plan:** Staff are working with the consultant team to refine the vision and goals, action items, and capital improvement project list. A Draft Plan will be released for public comment in mid-June, with feedback welcomed through mid-July. The work reflected in the Draft Plan has been directly informed by the community feedback and assessments completed during the early phases of the project. More information on the project can be found at ncprdsystemplan.com.
- **Trails Network Plan:** Oregon Department of Transportation (ODOT) has issued an intent to award notice to the consultant teams and preliminary contract negotiations are now underway. The project is on track for project kick-off in fall 2025.

PARTNER PROJECT SUPPORT (non-NCPRD Projects)

- **Nature in Neighborhoods Community Choice Grants:** A Metro led project. Metro invites the public to share their ideas for Nature in Neighborhoods grants and vote on proposed projects in the cities of Gladstone, Johnson City, Milwaukie and Oregon City, as well as the unincorporated areas served by North Clackamas Parks and Recreation District at <https://community-choice-grants-drcmetro.hub.arcgis.com/>.
- **Kellogg Creek Confluence Restoration and Community Enhancement Project (impoundment sediment sampling):** The Kellogg Creek Restoration and Community Enhancement Project will reestablish fish passage into the Kellogg-Mt. Scott watershed, restore lower Kellogg Creek habitat and its floodplain through the City of Milwaukie, improve long-term community resiliency and access to nature, and modernize vulnerable multi-modal transportation infrastructure. This project is a collaborative effort led by the North Clackamas Watershed Council, the City of Milwaukie, Oregon Department of Transportation, and American Rivers. In mid-December, Metro Council approved \$10M in funding for the project from Metro's Large Scale Community Visions Program.
- **Beebe Island Side Channel Reconnection Project:** A Clackamas River Basin Council (CRBC) led project. The project proposes to improve side channel connections at the inlet, as well as off-channel alcove habitat. CRBC has developed a final design concept and will be advancing the design to ready for obtaining the necessary permits.

- **Johnson Creek Confluence Restoration:** A Johnson Creek Watershed Council led project. This project will construct large wood complexes in the lowest reach of Johnson Creek, including the confluence with the Willamette River. The proposed undertaking will be utilizing the existing boat ramp at Milwaukie Bay Park to offload logs into the project area; however, this undertaking will not adversely affect NCPRD. Exact construction dates are to be determined.
- **Boardman Sewer Line Replacement at Trolley Trail:** An Oak Lodge Water Services District led project. This project will replace a section of wastewater main near Boardman Avenue and Hwy 99E. Construction began April 21 and is expected to conclude on May 21, 2025. There will be flaggers, resulting in delays to trail users of no more than 20 minutes. A proposed trail re-routing will also be available during construction. An easement between OLWSD and NCPRD was executed in November to allow this construction project.
- **Construction of Aquifer Storage Recovery (ASR) Building at Sieben Park:** A Sunrise Water Authority (SWA) led project. The ASR building is approximately 200 sf and will be constructed along the eastern boundary of NCPRD's Sieben Park. SWA is working on re-submitting their non-conforming land use application. Once land use is obtained, they will begin progressing designs for construction.
- **3-Creeks Natural Area Floodplain Enhancement Project:** A Water Environment Services (WES) led project. This project will enhance floodplain, improve water quality, improve fish and wildlife habitat and provide opportunities for pedestrian access and environmental education on the site, where feasible.

CAPITAL IMPROVEMENT PROJECTS FY 24-25

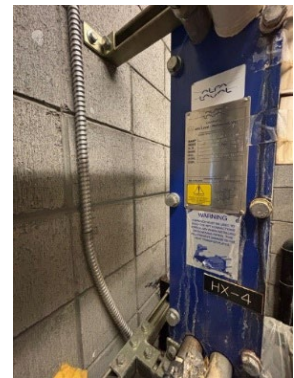
Item	Current Activity	Next Steps	Timeframe
System Plan	Refining vision, goals, and plan concepts. Development of Draft Plan	Draft Plan released for public comment	Summer 2025
Trails Network Plan	Consultant contract negotiations	ODOT contract approval	Summer 2025
Park at Jennings Lodge Campus	Finalize design based on County Design Review; staff applications for grants to help fund construction	Construction drawings; refinement of cost estimate	Summer 2025
Park at Concord Property	Advise on construction activities and cost control	Construction complete; grand opening	Fall 2025
Playground at Concord Property	Advise on construction activities and cost control	Construction complete; grand opening	Fall 2025

Community Center at Concord Property	Advise on construction activities and cost control	Construction complete; grand opening.	Fall 2025
Park at Justice Property	On hold	-	-
SDC Methodology	On hold	-	-
Milwaukie Bay Park	On hold	-	-

PROGRAMS & COMMUNITY CENTERS

AQUATICS

- **Oregon Spring Break:** In March, NCPRD hosted 18 public Big Surf Swim sessions, welcoming a total of 4,743 visitors who safely enjoyed the pool experience.
- **ARC Lifeguard Course:** Our current lifeguard course has 19 participants, making it one of the largest classes in recent years. The majority of participants have expressed interest in joining our team upon completion, which will help offset anticipated staff departures in the fall.
- **American Medical Response (AMR) Assessments:** The Aquatic Park hosted assessments for AMR's Summer River Rescue staff. In May, AMR will host the new staff-controlled water training on-site.



Looking Ahead

- **May 2025:** The heat exchanger (HX) for the Kiddie Pool has been purchased and will be installed upon its arrival. This custom order is expected to arrive in late May (pictured right).
- **May 2025:** In May, our Aquatic Supervisor will attend training to become a certified Lifeguard Instructor Trainer (LGIT). This certification will enable them to teach staff to become Lifeguard Instructors (those qualified to teach public lifeguard courses). By obtaining this certification, NCPRD will significantly reduce costs associated with outsourcing instruction.

OLDER ADULT SERVICES

- **Community Gardens:** All 20 garden beds behind the Milwaukie Community Center (MCC) have been rented for the season. Designed at varying heights to enhance accessibility, these garden beds provide a valuable opportunity for individuals who may not have access to gardening space at home.
- **Annual Volunteer Recognition Brunch:** This year's event welcomed approximately 200 volunteers and guests. Attendees enjoyed a delicious brunch accompanied by music and entertainment.



Looking Ahead

- **May 16, 2025:** The Milwaukie Community Center's 45th anniversary celebration and open house is taking place from 2-5 p.m. All are welcome to attend this special event. Learn more at ncprd.com/event/celebrate-mcc.

RECREATION AND SPORTS

- **Summer Registration:** Summer registration opened on April 1, and has already seen strong enrollment. This positive response comes despite recent fee changes, including the introduction of non-resident fees at the Milwaukie Community Center (MCC). The community has responded with understanding and support, acknowledging that these changes are essential to sustaining the current level of service and programming.
- **Hoopers Basketball:** The Hoopers Basketball season wrapped up on Sunday, March 16, with an impressive 1,534 players participating. A big thanks goes out to the 273 volunteer coaches whose dedication made the season successful.
- **Shooting Stars Basketball:** The Shooting Stars Basketball program, designed for players with additional needs, concluded with a celebratory event. Players were announced, the national anthem was played, and each participant proudly received a medal.
- **Spring Basketball Clinics:** A total of 104 young athletes are currently participating in our Spring Basketball Clinics, which includes our first-ever Girls Basketball Clinic, welcoming 25 players.
- **Pre-K Flag Football:** The Pre-K Flag Football 5–6 p.m. session is fully enrolled. Participants enjoy outdoors activities while learning the fundamentals of football. The program concludes on Wednesday, May 7.



- **Adaptive & Inclusive Flag Football:** Our new Adaptive and Inclusive Flag Football program is off to an impressive start! All 19 participants enjoy playing on the turf at Alder Creek Middle School. The program kicked off on Sunday, April 6, with games beginning Sunday, April 27.
- **Spring Dance and Cheer Stars:** The Spring Dance and Cheer Stars program began Monday, April 14. We have one team for Grades K–2 and another for Grades K–5. Their first performance is scheduled for Tuesday, May 6, in the gymnasium at Campbell Elementary School.
- **North Clackamas Park Fields:** The ball fields at North Clackamas Park (NCP) officially opened for practices and games on March 31. Fortunately, the weather has been favorable this 2025 season, with no scheduled youth baseball or softball tournaments canceled due to rain. The NCP fields will remain in use every evening and weekend through October, hosting youth baseball and softball practices and games.
- **Ann-Toni Schreiber Park:** The Clackamas Little League Challengers program and the North Clackamas Soccer Club have both launched their seasons with practices and games now in full swing.
- **Adult Softball:** Preparations are underway for the summer Adult Softball season, which will take place June through August at the Nelson Sports Complex. This league is open to players ages 18 and up.
- **Yoga Class Expansion:** To meet growing demand, staff reconfigured room layouts and adjusted class times for our strength and relaxation yoga and hatha yoga offerings. These changes have increased capacity, allowing more participants to enroll and significantly reducing the waitlist.
- **Camps:** Our Spring Break camps—Play-Well: Pokémon Master Engineering using LEGO Materials and STEAMventures: Rockets and the Science of Things that Fly—are fully enrolled. These hands-on STEAM programs provide engaging learning experiences and receive excellent feedback from families. NCPRD offers a wide variety of safe, affordable summer camps to keep kids active, engaged, and learning throughout the summer. This summer, we're excited to offer 28 unique camps with 55 sessions during our 7-week camp season, running from June 30 to August 15.
- **Fiesta Latina en el Parque:** We're excited to announce new sponsorships for Fiesta Latina en el Parque from TriMet, Oregon's Mt. Hood Territory, and the Rotary Club of Milwaukie. Their support helps bring this vibrant community event to life.

Looking Ahead

- **June 21, 2025:** Pollination Celebration, Stringfield Family Park, 1-3 p.m., Free
- **July 11, 2025:** Movies in the Park, *Despicable Me 4*, Ardenwald Elementary. starts at dusk, Free
- **July 15, 2025:** Concert in the Park: Chamber Music Northwest presents violinist Isabelle Durrenberger and pianist Ryota Yamazaki, North Clackamas Park, 6:30-8 p.m. (music starts at 7 p.m.), Free
- **July 19, 2025:** Movies in the Park – *Inside Out 2*, Risley Park, starts at dusk, Free

- **July 24, 2025:** Concert in the Park: Red Yarn, Ardenwald Park, 5:30 – 7 p.m. (music starts at 6 p.m.), Free
- **July 26, 2025:** Movies in the Park – *Moana 2* (Spanish subtitles), Ann-Toni Schreiber Park, starts at dusk, Free
- **Aug. 2, 2025:** Movies in the Park – *The Wild Robot*, Pfeifer Park, starts at dusk, Free
- **Aug. 9, 2025:** Movies in the Park – *E.T.*, North Clackamas Park, starts at dusk, Free
- **Sept. 13, 2025:** Fiesta Latina En El Parque, North Clackamas Park, noon-4 p.m., Free

PARKS & FACILITY MAINTENANCE

PARKS, TRAILS & NATURAL AREAS

- **Adopt-a-Park Program:** Two groups have recently adopted Century Park and Balfour Park through NCPRD's Adopt-a-Park Program. These volunteer contributions provide valuable support to the District and help enhance our community spaces.
 - You can learn more about NCPRD's Adopt-a-Park program by visiting the [NCPRD's Adopt-a-Park webpage](#).
- **Seasonal Maintenance:** Picnic tables have been set up, drinking fountains are operational, and restrooms are open to the public.
- **Mulch Madness Event:** Ten volunteers spread 21 yards of mulch around the Douglas fir trees at Alma Myra Park, enhancing the landscape in preparation for the warmer season.
- **Waldorf School Earth Day Event:** NCPRD welcomed 30 students to Kronberg Park for an Earth Day event.

Looking Ahead

- **May 17, 2025:** NCPRD is supporting the North Clackamas Watersheds Council during their Kellogg Creek BioBlitz event, taking place at Dogwood and Kronberg Parks from 9:30 a.m. to 1:00 p.m.
- **May 31, 2025:** NCPRD will be hosting a volunteer clean-up event at Boardman Wetland Nature Park from 10:00 a.m. to noon.

CAPITAL IMPROVEMENT PROJECTS

- **Aquatic Park Stairs Repair:** NCPRD conducted a mandatory pre-bid conference for contractors on April. 8. The bidding period opened on April 29 and will close on May 29.

Aquatic Park Roof Replacement: NCPRD hosted a mandatory pre-bid conference on April 23, during which bidders met with staff and conducted a site and roof inspection. Bid submissions were due May 8. This project is expected to be completed by end of summer 2025.



NCPRD System Plan Update

Presentation to District Advisory Committee

Wednesday, May 14, 2025

DESIGNWORKSHOP

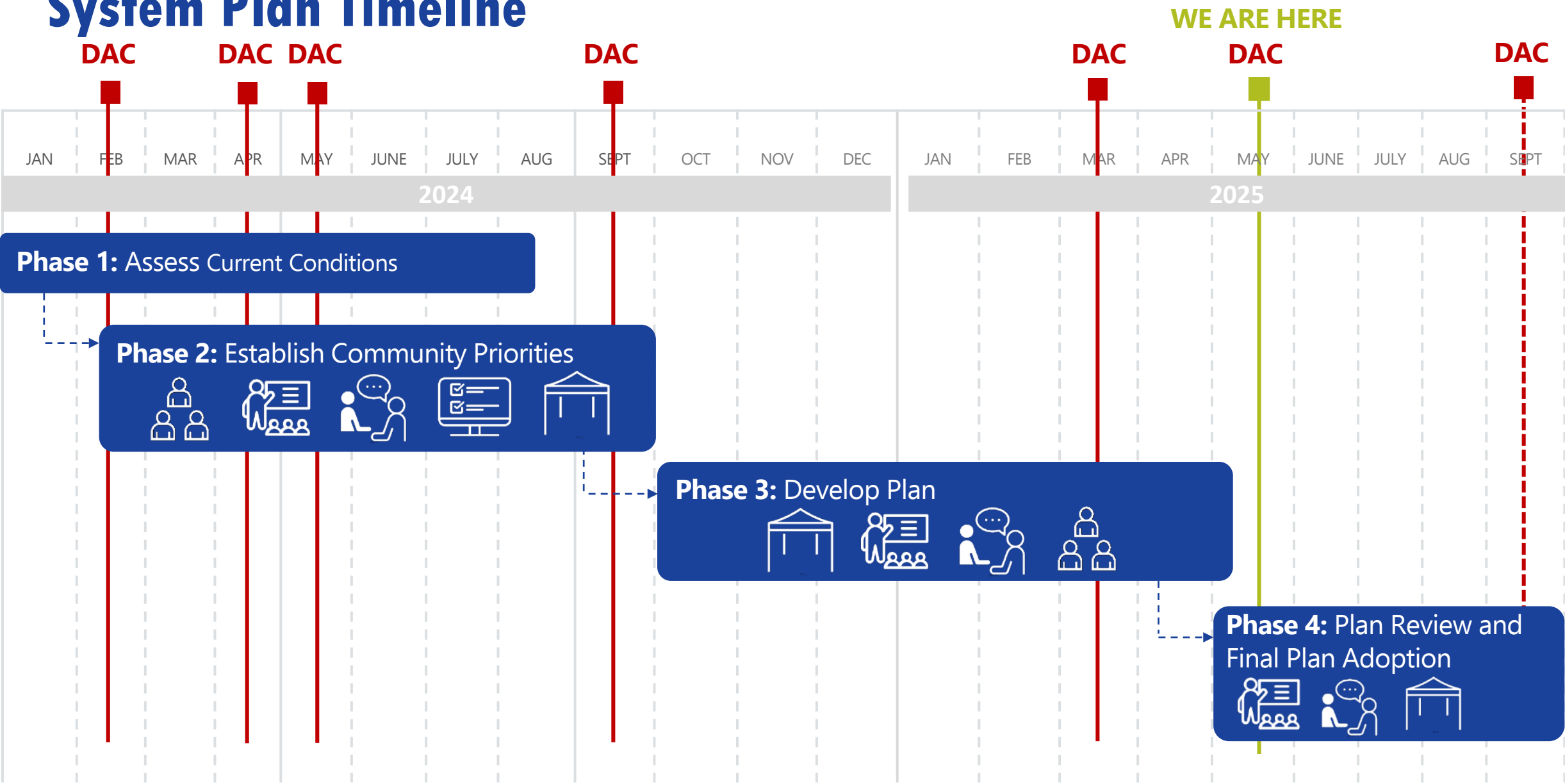


Agenda

- Draft Plan Organization Overview
- Next Steps for Plan Review



System Plan Timeline



Draft Plan Organization Overview



Draft Plan Overview

- The draft plan incorporated comments from NCPRD staff.
- **DAC & Public Review** of the draft plan is expected from June 16 to July 16.



NORTH CLACKAMAS PARKS & RECREATION DISTRICT SYSTEM PLAN 75% DRAFT

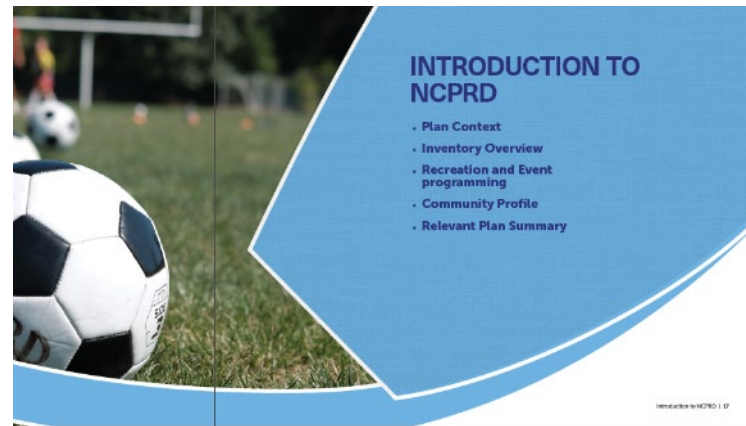


NORTH CLACKAMAS
PARKS & RECREATION DISTRICT

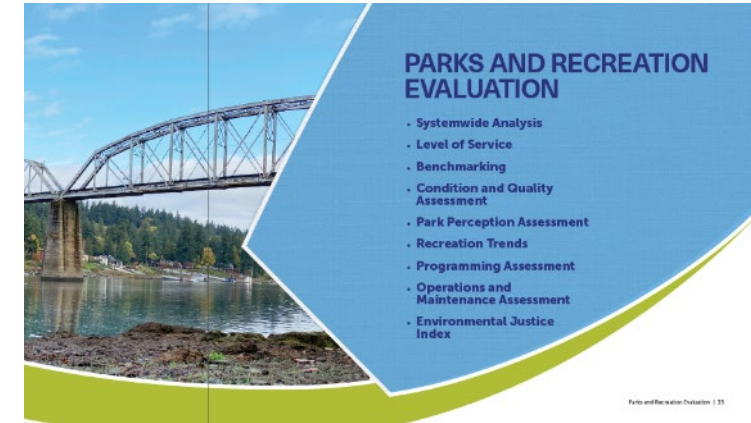
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EXECUTIVE SUMMARY



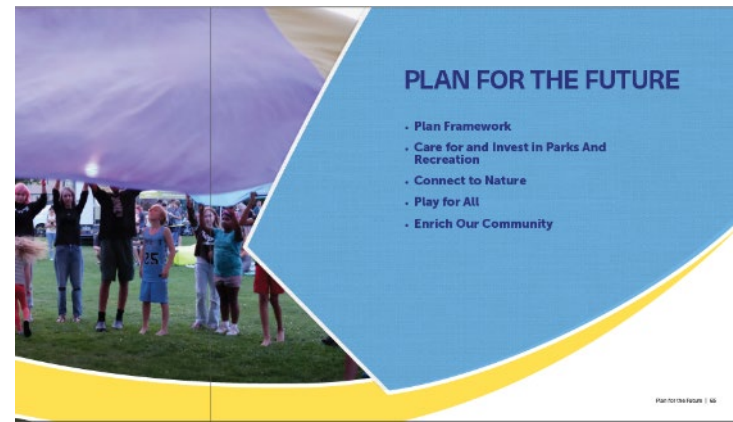
Chapter 1 INTRODUCTION TO NCPRD



Chapter 2 PARKS AND RECREATION EVALUATION



Chapter 3 PUBLIC ENGAGEMENT



Chapter 4 PLAN FOR THE FUTURE



Chapter 5 IMPLEMENTATION

Executive Summary Preview

EXECUTIVE SUMMARY

- Plan Overview
- Park System Offerings
- Challenges
- Needs Assessment
- Engagement At a Glance
- Plan Framework
- Plan Themes
- Priority areas
- Enhancement Opportunities
- Key Initiatives

CHALLENGES

OBSERVATIONS AND CONSIDERATIONS

During the assessments, several observations emerged concerning current and future challenges for the District. Funding limitations are a significant challenge, restricting the District's ability to grow, introduce new programming, and meet park maintenance standards and needs. NCPRD manages more with limited resources, as the current staff oversees an expanding inventory of landscapes and features while operating with fewer personnel.

Furthermore, the District faces long-term sustainability challenges due to an aging workforce. As experienced staff members retire, service gaps are increasing, and recruiting or training replacements remain difficult under the current funding structures. The infrastructure, including vehicles and maintenance facilities, is also aging, leading to higher repair costs and less efficient operations.

As community needs expand, the District will need to align these changes with available capacity. New parks, facilities, and programs require increased staff, training, and resources to ensure ongoing support. Without increased investment, limited resources cannot meet diverse community expectations for maintenance and service quality.



Park Maintenance Services

6 | Executive Summary

STAFF FUNDING LIMITATIONS

Insufficient funding does not allow additional specialized staff, such as certified playground inspector, Licensed Building Maintenance Electrician, etc.

MAINTAINING MORE WITH LESS

With a limited palette of landscapes and features, the staff are trained and experienced to maintain all the parks in the system.

AGING INFRASTRUCTURE AND ASSETS

Aging fleet and non-permanent maintenance facility would contribute towards maintenance challenges.

ALIGNING GROWTH WITH CAPACITY

With schools and other local agencies cutting back on recreation programming, more pressure is placed on NCPRD to meet more needs.

MEETING EXPECTATIONS WITH LIMITED RESOURCES

Different levels of expectation for maintenance and programs are difficult to accommodate without additional resources.



Chapter 1 Preview

INTRODUCTION TO NCPRD

- Plan Context
- Inventory Overview
- Recreation and Event programming
- Community Profile
- Relevant Plan Summary

INVENTORY OVERVIEW

5 COMMUNITY PARKS



North Clackamas Park

Community parks are designed to serve the entire community by hosting activities and gatherings such as festivals and sports events. They balance active and passive recreation needs, featuring facilities like sports fields, play areas, walking trails, shelters, and restrooms. The parks should be easily accessible by car, bicycle, or foot and typically located near arterial streets, with off-street parking options. They also aim to include natural features and may be near other community facilities like libraries and schools, drawing users from a 10-mile service area. Community parks include:

- Ann-Toni Schreiber Park
- Milwaukie Bay Park
- North Clackamas Park
- Park and Community Center at Concord Property
- Pfeifer Park

15 NEIGHBORHOOD PARKS



Stringfield Family Park

Neighborhood parks are designed for nearby recreational activities, supporting both active and passive recreation in residential areas. They cater to smaller groups and encourage social interaction. Common features include playgrounds, athletic fields, sports courts, seating/picnic areas, and pathways, while they may also include natural areas without amenities like lighting or restrooms. Often located within a half-mile of homes, these parks typically rely on on-street parking to promote walking or biking. Neighborhood parks include:

- Alma Myra Park
- Altamont Park
- Ella V. Osterman Park
- Furnberg Park
- Harmony Road Neighborhood Park
- Heddie Notz Park
- Homewood Park
- Mill Park
- Pioneer Park
- Risley Park
- Rivervilla Park
- Stanley Park
- Stringfield Family Park
- Summerfield Park
- Trillium Creek Park

10 POCKET PARKS



Hawthorne Park

Pocket parks are small urban parks designed to serve specific neighborhood needs and provide open space within the urban landscape. They may cater to particular groups, like children or seniors, and offer both active and passive opportunities. Amenities include small playgrounds, seating, and landscape features. Ideally located within a quarter-mile walk from homes, pocket parks are often found in centralized areas, along collector streets or urban centers, with on-street parking. Pocket parks include:

- Ardenwald Park
- Ball-Michel Park
- Bunnell Park
- Century Park
- Dogwood Park
- Hawthorne Park
- Scott Park
- Sieben Park
- Water Tower Park
- Wichita Park

Chapter 2 Preview

PARKS AND RECREATION EVALUATION

- Systemwide Analysis
- Level of Service
- Benchmarking
- Condition and Quality Assessment
- Park Perception Assessment
- Recreation Trends
- Programming Assessment
- Operations and Maintenance Assessment
- Environmental Justice Index

BENCHMARKING

COMPARABLE COMMUNITIES BENCHMARKING

Benchmarking is a focused assessment that compares key metrics across similar communities to identify performance gaps and best practices. Three peer districts, Bend Metro Park District (BPRD), OR; Waukegan Park District (WPD), IL; and Willamalane Park and Recreation District (WPRD), OR, were identified for comparison. Each of the peer district's long-range planning, resource management, and innovative approaches are informative and aspirational to the development of the NCPRD System Plan. National Recreation and Park Association (NRPA) 2024 Agency Performance Review data was also used to compare NCPRD's performance metrics with those of other US agencies.

PARK ACREAGE PER 1,000 RESIDENTS

NCPRD currently has two acres of parkland per 1,000 residents, lower than the peer districts and the NRPA national figure for agencies serving populations between 50,000 and 99,999 as shown in Figure 18.

NUMBER OF RESIDENTS PER PARK

NCPRD's 2,053 number of residents per park measure is better than the NRPA median (2,346 residents per park) for a population between 50,000 and 99,999. The peer districts also perform better than the NRPA national average when measured by the number of residents per park as shown in Figure 19.

PROGRAM OFFERINGS

Compared to peer districts, NCPRD currently lacks recreational programs for teens, younger adults (ages 18-30), professionals, families, and organized adult sports.

OPERATING BUDGET

The peer districts have invested 52 percent to 270 percent more operating budget per resident than NCPRD. It is important to note that NCPRD is supported by dedicated volunteers who invest many hours in programs and services. In 2023, approximately 40,000 hours were provided by 400 to 500 volunteers.

REVENUE SOURCES

Peer districts generate higher revenues to spend more per resident, with the General Fund/Tax Support as the leading budget contributor. Each peer district taxes more than the NCPRD, with an additional \$0.13 to \$1.47 per \$1,000 assessed value. Earned revenue, including user fees and rentals, is typically the second largest contributor.

STAFFING LEVELS

NCPRD serves three to five times more residents per Full-Time Equivalent (FTE) staff than similar districts while spending significantly less per resident on operations. Additionally, as shown in Table 3, peer districts have double or even triple the number of employees compared to NCPRD.

Figure 18: Acres of parkland per 1,000 residents

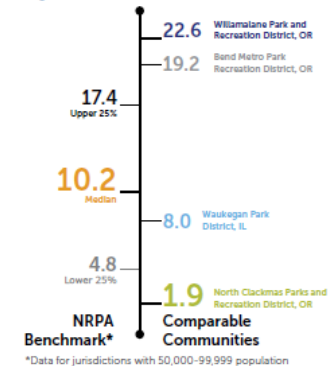
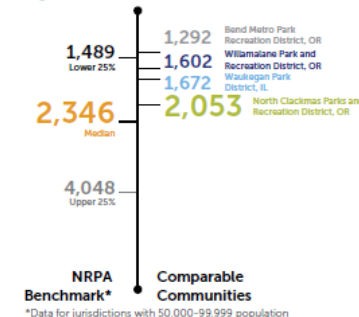


Figure 19: Number of residents per park



Chapter 3 Preview



PUBLIC ENGAGEMENT

- Engagement Summary
- Focus Groups
- Pop-up Events
- Youth Engagement
- Community Survey
- Survey Highlights
- Online Mapping Exercise
- Community Meetings

YOUTH ENGAGEMENT

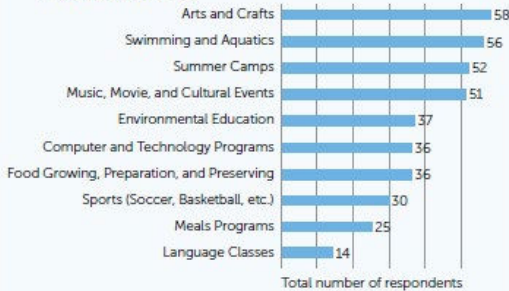
YOUTH ENGAGEMENT OVERVIEW

Poster activity boards using sticker activities were organized at various pop-up events, inviting youth and teens to vote on their future preferences for active recreation, programs, parks, and facilities. The top responses for active recreation expressed a desire for more pickleball and tennis courts, mini-golf and skateboarding, roller skating, or scootering. The top responses for programs indicated arts and crafts, swimming and aquatics, and summer camps. The top responses for park features indicated overwhelmingly were waterplay or splash pads, followed by natural areas and nature-themed programs. The top responses for facilities conveyed a strong desire for indoor-outdoor swimming and aquatics, followed by water access and an indoor gymnasium.



Clackamas County Youth Bike Safety Day Pop-up Event 2024

YOUTH STICKER ACTIVITY, DESIRED PROGRAMMING



Source: Youth Engagement Sticker Results

58 | Public Engagement



Concert in the Park Event 2024

Public Engagement | 53



Chapter 4 Preview

PLAN FOR THE FUTURE

- Plan Framework
- Care for and Invest in Parks And Recreation
- Connect to Nature
- Play for All
- Enrich Our Community



THEME 1 CARE FOR AND INVEST IN PARKS AND RECREATION

Aspiration: Care for our existing system while providing a strong foundation for future opportunities.

Plan for the Future

GOAL 1: Prioritize investments and improvements in areas lacking access to parks and open space as well as areas with high social, environmental, and health needs.

STRATEGIES

1. Evaluate available land and property in identified Priority Areas for Increasing Service that could be suitable for new parks, open spaces, and trails.
2. Enhance visibility of and access to existing parks, open spaces, recreation facilities, and trails in Priority Areas for Enhanced Connectivity.

GOAL 2: Strengthen partnerships and interdepartmental collaboration.

STRATEGIES

1. Pursue increased NCPRD funding sources including a property tax increase to support ongoing care of the existing parks, facilities, and recreational program offerings.
2. Align with a non-profit community-formed organization such as a non-profit park foundation. The park foundation will act as an advocate for the District. It can grow and take on more responsibilities over time.
3. On an annual basis, evaluate opportunities to improve maintenance capacity and efficiency.
4. Increase public messaging about investments and completed projects.

Chapter 5 Preview



IMPLEMENTATION

- Vision Plan Diagram
- Key Initiatives
- Action Items Matrix
- Action Items
- Capital Improvement Projects
- Funding Mechanism
- Partnerships

Implementation | 77

Action Items

Table 5: Action items

ACTION ITEM	WITHIN CURRENT BUDGET	ADDITIONAL FUNDING REQUIRED	PROJECT COST	TIMEFRAME	SEQUENCE
Develop a disposition plan for properties owned by NCPRD that do not offer parks and recreation development potential.	✓			Short-term	1
Re-evaluate NCPRD's system development charges (SDCs) to promote greater investment in parks that provide community benefits. Use System Development Charges (SDCs) to fund small capital improvements.	✓		\$	Short-term	1
Acquire a permanent maintenance facility by 2028-2030.		✓	\$\$\$ to \$\$\$\$	Short-term	1
Initiate a permanent tax rate increase or tax levy assessment and determine the appropriate tax rate necessary to support the park system.	✓		\$	Short-term	1
Prepare measure for public voting.	✓		\$	Short-term	1
Work with MCC Foundation to expand roles and responsibilities such as donations for programming scholarships, offering free programs, hiring instructors, and expanding programs into summer camps, youth programs, and all-ages activities.	✓		Staff Resource	Short-term	1



Next Steps

DAC and Public Review of the 90% Draft Plan: June 16 to July 16

September DAC: NCPRD staff to request DAC to recommend final plan approval to Board.

Late September: NCPRD staff to recommend board approval of Final Plan.

Please spread the word for the draft plan public review!



How to Provide Your Review Comments

- Comment log
- Specific and substantive changes

Date	Document	Comment Submitter	Page	Comment
	90% draft			
	90% draft			
	90% draft			
	90% draft			
	90% draft			

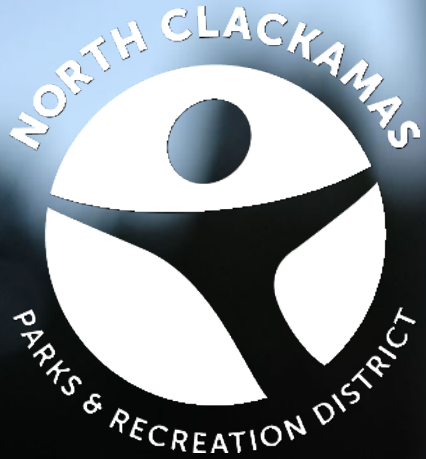
TEMPLATE



Thank you!



DESIGNWORKSHOP



Fiscal Year 2025-26 Budget Update

Public Budget Calendar

November

- DAC & Budget Committee Meetings – Budget 101 & input

February

- DAC & Budget Committee Meetings – Proposed budget preview & discussion

May

- DAC Meeting – FY 25-26 Proposed Budget strategy
- Annual Budget Committee Meeting to approve FY 25-26 Proposed Budget

June

- NCPRD Board of Directors adopts FY 25-26 Approved Budget



Budget Input Received

- Budget Proposal Forms
 - Overflow parking at Pfeifer Park
 - Enhancements to North Clackamas Park dog run
 - Add benches, plants, and enhance habitats at Rivervilla Park
 - Picnic shelter with amenities at Furnberg Park
 - Proceed with Milwaukie Bay Park phase 3
 - Leave Justice Property as-is
 - Develop Justice Property into a park and a playground or a neighborhood dog park



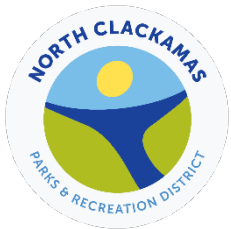
Budget Input Received

- District Advisory Committee
 - Capital Project Focus
 - Complete System Plan
 - Prioritize park development in park-deficient areas, like the park at Justice Property
 - SDC Methodology Update after System Plan
 - Trails Network Plan lowest priority
 - Program Funding & Priorities
 - Older Adult Services maintain status quo
 - Sports and Aquatics most critical



Key Revenue Challenges

- Revenues have not kept pace with inflation: permanent tax rate of \$0.54 /\$1,000.
- Planned \$50M Capital Bond Measure never presented to voters to fund new parks and facilities which increases reliance on System Development Charge (SDC) funds.
- SDC fees for new development are insufficient with inflation.



Budget Strategies - FY 25-26

- Opportunities to increase revenue:
 - Milwaukie Community Center Foundation - \$180,000 donation
 - Fee increases effective July 2025
- Opportunities to decrease expenses:
 - Prioritize SDC funding for capital projects
 - Eliminate RecMobile
 - Eliminate Concert in the Park event
 - Eliminate director-level position
 - Reduce printing costs
 - Reduce turf maintenance
- Additional opportunities to decrease expenses:
 - Reduce or eliminate drop-in hours at community centers
 - Reduce staffing in Social Services
 - Eliminate Older Adult Transportation program
 - Reduce staffing in Parks, Trails & Natural Areas
 - Reduce park maintenance and irrigation
 - Reduce staffing in Planning & Development





Questions?



DAC Community Engagement Goals/Purpose

1. Help residents understand NCPRD boundaries and purposes, particularly for areas that don't have active CPOs (maybe could help re-activate the CPOs?)
2. Expanding awareness and supporting the efforts of NCPRD
3. Stretch goal: Build momentum for a "Friends Of" for park stewardship

DAC Community Engagement Strategies/Methods

1. Spread the word on open DAC positions
2. Develop community meeting/events calendar where DAC engagement group could have a presence
 - a) Table at NCSD resource fairs
 - b) Table at events like Kindergarten roundups
 - c) Present at PTA/PTO meetings
 - d) Table Happy Valley Farmer's Market
 - e) Table at Gladstone Summer Jamboree
 - f) Table at Oak Grove Community Festival (with NCPRD as additional support)

DAC Community Engagement Milestones/Timeline

1. Messaging about Budget, Summer 2025
2. System Plan Public Review Draft, 6/16/25 – 7/16/25
3. Trails Network Plan Launch, Fall 2025
4. Concord Grand Opening, Fall 2025



NCPRD OVERVIEW





Mission

To enrich community vitality and promote healthy living through parks and recreation.

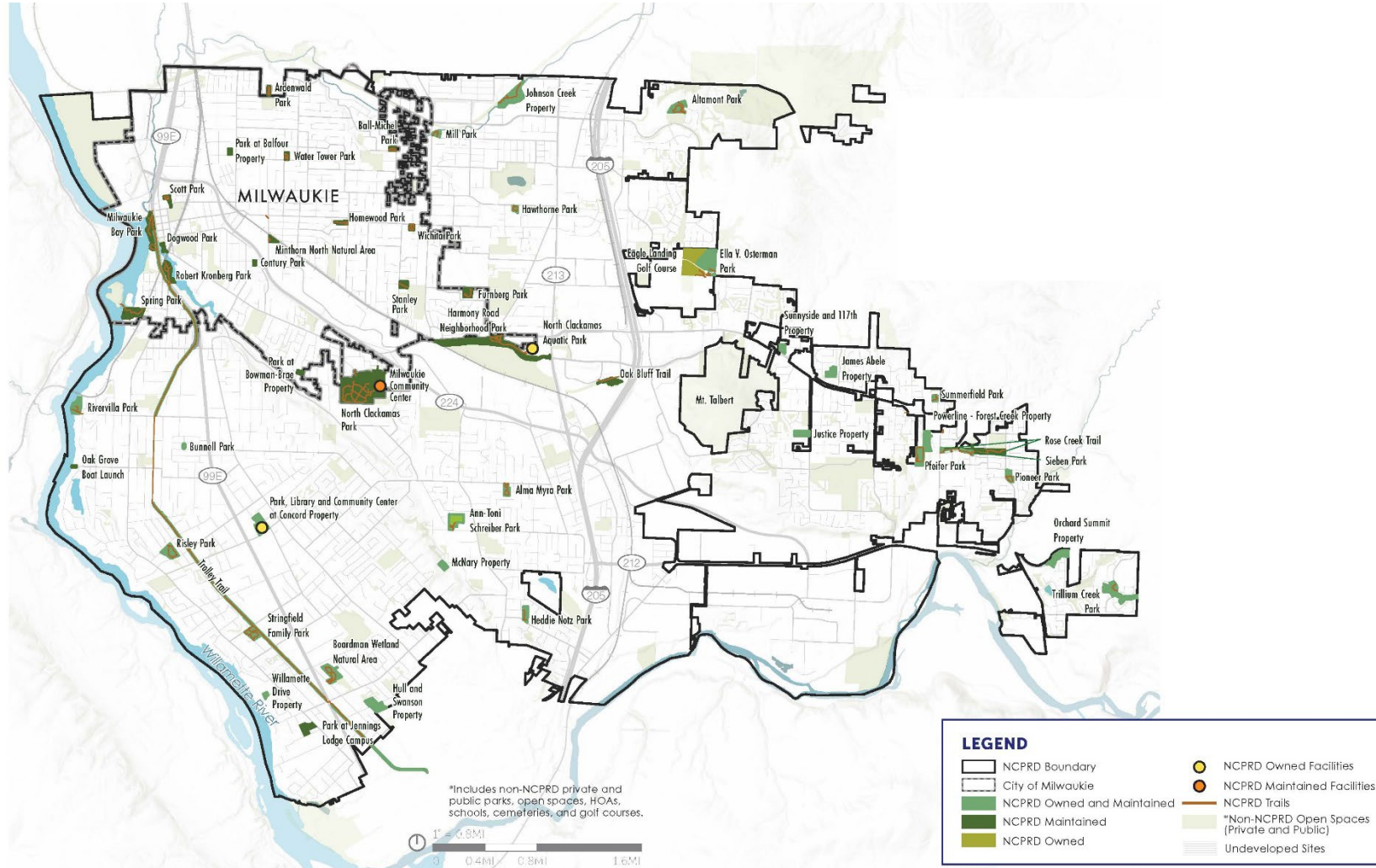


Vision

Enhancing and connecting your community by providing exceptional parks and recreation opportunities for all.



Where is NCPRD and what does it provide?



- Serves 106,000 District residents; 27 square miles
- 35 parks, 7 natural areas and greenways, 6-mile Trolley Trail

NCPRD Facilities



Milwaukie Community Center 5440 SE Kellogg Creek Dr, Milwaukie

Community center serving all ages, with recreation, fitness, and enrichment programs, as well as older adult services.

Facility includes nine separate gathering spaces, kitchenettes, Pete's Café, a gift shop, and a community garden.



North Clackamas Aquatic Park 7300 SE Harmony Rd., Milwaukie

Community hub for aquatic recreation, fitness and education.

Facility includes five pools, four slides, Oregon's largest wave pool, rock climbing wall, party/meeting rooms, and an outdoor volleyball court.



Coming
Fall
2025

Community Center at the Concord Property 3081 Concord Rd., Oak Grove

NCPRD is revitalizing a historic school building, converting it into an all-ages community center and gathering space. A new inclusive park and the Oak Lodge Library will also be on campus.

The community center has yet to be named.

What We Do



Connect residents to nature and the outdoors through a network of parks and trails. Conserve greenspaces and restore habitat for people and wildlife.



Improve well-being and quality of life for all residents through exceptional recreational programs and events.



Develop and maintain parks and facilities, from daily maintenance to planning new parks for the future.



Create welcoming, safe, and inclusive spaces that connect the community to essential services and to each other.



Recreation Programs & Services



AQUATICS

Aquatic fitness and recreational swimming for all ages



RECREATION & SPORTS

Athletic and enrichment programs for adults and youth, including summer camps



OLDER ADULT SERVICES

Nutrition, transportation and social services



EVENTS

Movies, concerts, holiday celebrations and cultural gatherings

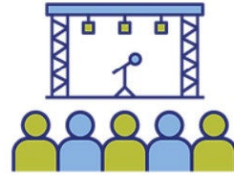
FY 2023-24 Accomplishments



171,467 visitors at
North Clackamas
Aquatic Park



swim lessons for
3,134
participants



7,600 attendees at
22 community
events



3,570 native
plants planted



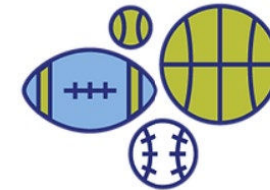
Launched System Plan
Project



Commenced
construction at Concord
Property for new park,
playground, and
renovated community
center

96.3% Customer
Satisfaction Rate

The entire program is
wonderful!! Coaches are very
positive and have great
workouts....Great job NCPD!



14,819 recreation
& sports program
participants

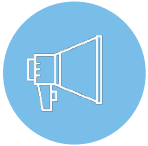


46,132 volunteer
hours

Get Involved!



Attend a District Advisory Committee (DAC) meeting; learn more at ncprd.com/dac



Participate in public input opportunities to shape the future of parks and recreation



Follow NCPRD on Facebook and Instagram [@ncprd](https://www.instagram.com/ncprd)



Sign up for email updates at ncprd.com



Check out the Discovery Guide to see all current offerings at ncprd.com/discovery-guide





Celebrate with us!

FRIDAY, MAY 16
2-5 P.M.

MILWAUKIE COMMUNITY CENTER
5440 SE Kellogg Creek Dr., Milwaukie

Come together with friends, family, and neighbors as we celebrate 45 wonderful years of the Milwaukie Community Center! This exciting event will honor the Center's rich history and its ongoing commitment to serving the diverse needs of our community. We look forward to celebrating this milestone with you!

FAMILY ACTIVITIES | LIVE MUSIC | RAFFLES
PHOTO BOOTH | CAKE AND ICE CREAM



MORE AT [NCPRD.COM/CELEBRATE-MCC](https://ncprd.com/celebrate-mcc)





JOIN THE DISTRICT ADVISORY COMMITTEE

NOW ACCEPTING APPLICATIONS

North Clackamas Parks and Recreation District (NCPRD) is seeking interested residents to serve on the District Advisory Committee (DAC). Get involved and make a difference! Help shape the future of your community's parks and recreation programs.

Apply by May 31, 2025 • ncprd.com/dac

Member Requirements

- Must live within NCPRD boundaries; openings in sub-areas 1, 2, and 3
- Commit 1-3 hours per month. Attend DAC meetings every other month on the second Wednesday.
- Experience in park planning, recreation programming, or construction is desirable but not required



For more details and to apply, visit ncprd.com/dac

POLLINATION *Celebration*



For National Pollinator Week, join us in discovering the wonderful world of pollinators and learn what you can do to support pollinator health through interactive activities, info booths, and crafts. Enjoy free face painting, dragonfly catching, and wildflower seeds. This family-friendly event is open to all ages. *Come dressed as your favorite pollinator for a chance to win a prize!*



SATURDAY, JUNE 21

1-3 P.M.

Stringfield Family Park
3614 S.E. Naef Rd., Oak Lodge

FREE

Info Booths | Face Painting

Kids Games & Crafts | Free Wildflower Seeds

ncprd.com/parks-for-pollinators



NORTH CLACKAMAS
PARKS & RECREATION DISTRICT